# MEMORANDUM OF UNDERSTANDING 2015-16

### BETWEEN

# MINISTRY OF NEW AND RENEWABLE ENERGY, GOVERNMENT OF INDIA

AND

**SOLAR ENERGY CORPORATION OF INDIA** 



Government of India
Ministry of New and Renewable Energy

Renewable Energy is Green, Clean and Sustainable



MoU 2015-16 Approved by DPE/TF Signed

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### MINISTRY OF NEW AND RENEWABLE ENERGY, GOVERNMENT OF INDIA

### AND

### SOLAR ENERGY CORPORATION OF INDIA

### PART - I

### **VISION AND MISSION**

### VISION:

To build 'Green India' through harnessing abundant solar radiation and to achieve energy security for the country.

### MISSION:

To become the leader in development of large scale solar installations, solar plants and solar parks and to promote and commercialize the use of solar energy to reach remotest corner of India.

To become leader in exploring new technologies and their deployment to harness solar energy.

### **OBJECTIVES**

- Develop Ultra Mega and Large scale solar plants including Solar Parks
- Own, operate, develop & manage both grid connected & off grid solar installations including Rooftops
- To take up energy access programs for rural and remote areas through Solar energy
- To test new technologies in Solar through pilot projects leading to commercialisation.
- To exchange, distribute & trade power in furtherance of JNNSM goals
- To promote integrated power generation projects of Solar with conventional & renewable sources.

# PART-II PERFORMANCE EVALUATION PARAMETERS AND TARGETS

For the purpose of performance evaluation of the Corporation for the year 2015-16, the scale and the weights assigned to various parameters are shown as below:

are snown as below.					MOU Target	et.		Means of verification
1. Static/Financial Parameter	Unit	Weight (in %)	Excell	V. Good	Good	Fair	Poor	
-	2	3	4	2	9	7	œ	
1 1 Gross Operating Margin	Rs. Lac	12	2500	2000	1600	1200	800	
	Rs. Lac	15	45000	40000	35000	30000	25000	Annual Report 2015-16
1.2 FRIDTA per employee	Rs. Lac	15	30.00	25.00	20.00	15.00	10.00	
	%	80	11	10	60	08	07	
H		20						
Evaluation Criteria	Unit	Weight	Excell	V. Good	Good	Fair	Poor	Means of verification
2. Dynamic Parameters								
2.1 Project Implementation								
a) Commissioning of 200 MW out of			15 <sup>th</sup>	28 <sup>th</sup>	30 <sup>th</sup>	15th .luly	31st July	Commissioning
540 MW under phase-2 batch-1 of JNNSM (440 MW will be done in	Timeline	03	April,	April,	June 2015	2015	2015	certificates
FY 2014-15)			207	200	200			
b) Signing of PPA under next phase			1	7	4 4 7 5	1250	1275	
of MNRE Scheme under JNNSM	MW	90	0/01	0001	1420 MM	OCC /	WW W	PPA Documents
(Capacity achieved by 30" Nov,			^	۸۸۱۸۱	^ ^ ^	2		
c) Signing of PPA/PSA for setting up			15 <sup>th</sup>	31 <sup>st</sup>	15th Nov	30th Nov	15 <sup>th</sup> Dec	
	Timeline	02	Oct	Oct	2015	2015	2015	PPA/PSA Documents
behalf of CPSU (Consultancy).			2015	2015				
d) Signing of PPA/PSA for setting up			15th	3181	15 <sup>th</sup> Feb	29 <sup>th</sup> Feb	15 <sup>th</sup> Mar	staceminación A 201 A do
	Timeline	03	Jan	Jan	2016	2016	2016	PPA/PSA Documents
on behalf of CPSUs (Consultancy)			2016	2016		ţ.	to	
e) Solarisation of Indo-Pak border 5		i	1st Feb.	15.	29 <sup>th</sup> Feb.	15"	312	Commissioning
MW Solar PV Project in Rajasthan	Timeline	0	2016	7016	2016	March 2016	March 2016	Certificate
- Commissioning				200		2	2	

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DPR Documents	Commissioning Certificate	Commissioning certificates	Allocation letters	Release of subsidy	Submission of Standard Documents to Defence			Copies of JV/ MOU				Lol Documents	Lol Documents	Calibration certificates
15 <sup>th</sup> Feb 2016	1	29 <sup>th</sup> Feb 2016	31 <sup>st</sup> Mar 2016	100	15 <sup>th</sup> Jan, 2016			02				31 <sup>st</sup> Jan 2016	ı	04
31 <sup>st</sup> Jan 2016	. 1	15 <sup>th</sup> Feb 2016	15 <sup>th</sup> Mar 2016	200	31st Dec 2015			03				31 <sup>st</sup> Dec 2015		90
15 <sup>th</sup> Jan 2016	1	31 <sup>st</sup> Jan 2016	29 <sup>th</sup> Feb 2016	300	15 <sup>th</sup> Dec 2015			90				30 <sup>th</sup> Nov 2015	31 <sup>st</sup> Mar 2016	90
31 <sup>st</sup> Dec 2015	31 <sup>st</sup> March 2016	15 <sup>th</sup> Jan 2016	15 <sup>th</sup> Feb 2016	400	30 <sup>th</sup> Nov 2015			90				31 <sup>st</sup> Oct 2015	15 <sup>th</sup> Mar 2016	80
15 <sup>th</sup> Dec 2015	15 <sup>th</sup> March 2016	31 <sup>st</sup> Dec 2015	31 <sup>st</sup> Jan 2016	200	15 <sup>th</sup> Nov 2015			90				30 <sup>th</sup> Sep 2015	29 <sup>th</sup> Feb 2016	10
90	02	90	02	10	01	33		05		05		00	10	02
Timeline	Timeline	Timeline	Timeline	(Rs.in Cr.)	Timeline			Number				Timeline	Timeline	Numbers
f) Preparation of Site-specific DPRs for Solar Parks for 5000 MW (including for JVCs)	g) Commissioning of 10 MW Solar Power Project.	h) Commissioning of 20 MW Rooftop PV Projects under MNRE Scheme	i) Issue of allocation letter for establishment of 50 MW Rooftop scheme	j) Release of subsidy/ VGF for various Schemes of MNRE	k) Finalization of standard documents (viz. RfP, PPA, VGF Securitization Agreement) for Defence Scheme of MNRE	Sub-Total (2.1)	2.2 Enterprise Specific Parameter	a) Partnership with Govt./ Govt. Corporations /Multi-lateral Funding Agencies and other agencies to	leverage time bound specific schemes of the company	Sub-Total (2.2)	2.3 Research & Development	a) LOI for 2.5 MW Solar -wind -battery integrated Project for Kaza under R&D and demonstration	b) Lol for Kargil/ Leh solar project of 1.5 MW Capacity	c) Operationalization of Calibration



laboratory tor Solar radiation sensors at NISE by March 2016			4	4	t			
d) Development and setting up of a	<u>.</u>	S	15th	25 <sup>m</sup>	31 <sup>st</sup>		,	Installation Report
solar power generation forecasting system on a solar PV project	Imeline	70	2016	2016	2016	1		
e) Award of contract for setting up of a			£	Ę	to			
pilot project of battery storage in a			15.	67	375		Modern (4	( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( ) ( )
	Timeline	02	March	March	March	ı	1	LoA Documents
(Storage capacity to be determined as			2016	2016	2016			
per funds available from MNRE)								
		60						
Human Resource Management					<b>MoU Target</b>	jet		
	Employees	-	15	13	=	တ	_	
b) Implementation of Performance			31 <sup>st</sup>	30th	318	31 <sup>st</sup>	29 <sup>th</sup>	
	Timeline	~	Oct, 15	Nov, 15	Dec, 15	Jan, 16	Feb, 16	Documents and records
	No. of new	-	ď	0	_	C	0	
implementation of New Policies	policies	-	)	1	-	)	,	
		03						
		20						
		100						

# Note:

- All internal documents to be signed at least by a Functional Director of Board.
- Negative marking for CG rating, Non-Compliance to DPE guidelines, Entry of MoSPI & Survey data, Non-Compliance to MSME guidelines and CSR provisions as per Companies Act. 3. No. of employees have be
  - No. of employees have been taken as 80.



### **PART III**

## COMMITMENT/ASSISTANCE FROM MINISTRY OF NEW AND RENEWABLE ENERGY

- Ministry of New and Renewable Energy (MNRE) would facilitate NCEF Grants and Loan facilitation by Domestic/International Funding Agencies, Multi-lateral Banks for various projects.
- 2. MNRE would release the equity of Rs.985.38 crore as per Budget Estimates. However, MNRE would release equity in proportion to the agreed targets.
- MNRE will issue Govt. sanction for VGF and Final guidelines by 31st March, 2015 for Setting up of 2000 MW under next phase of MNRE scheme under JNNSM.
- 4. MNRE will assist for appointment of Non-official Directors on the Board of SECI.
- 5. MNRE would release of subsidy of Rs. 750 Crores under various schemes of MNRE.
- 6. MNRE would facilitate availability of Land for setting up of Projects for various CPSUs through consultancy.
- 7. MNRE will issue Govt. approval by 31st March 2015 in case of KAZA Project and by 31st July 2015 in case of Kargil Project.
- 8. MNRE will recast profits projected thereupon every quarter (currently PBT projected at Rs. 24.10 Cr. for the financial year 2015-16) based on the various project management consultancy activities being undertaken by SECI and revenue thereon.
- 9. MNRE would give approval on implementation modalities for rooftop scheme for warehouses by 3<sup>rd</sup> April, 2015.
- 10. MNRE would issue govt. approval by 30<sup>th</sup> June, 2015 for generation forecasting project and for battery storage project.
- 11. Arrangement of timely completion of transmission and evacuation facilities for Solar Parks by Ministry of Power through PGCIL.

### **PART-IV**

While Solar Energy Corporation of India will periodically review the achievements of MOU targets, Ministry of New and Renewable Energy will also review the same periodically.

#### **GENERAL**

- a) All the provisions of this MOU become effective and operative by both the parties, namely Ministry of New and Renewable Energy and Solar Energy Corporation of India, immediately on signing the MOU by Ministry of New and Renewable Energy and Solar Energy Corporation of India.
- b) All the relevant provisions of this MOU will continue to be in force and operative beyond March, 2016 until such time, the same are modified by the signing of the subsequent MOU between the parties.

(Dr. Ashvini Kumar) Managing Director

Solar Energy Corporation of India

(Upendra Tripathy)

Ministry of New and Renewable Energy

Place: New Delhi

Date: 31 03 2015

Signad

### **ANNEXURE VI (Rs. in Lac)**

## TREND OF CPSE's PERFORMANCE ON FINANCIAL PARAMETERS SINCE THE YEAR OF INCORPORATION OF SOLAR ENERGY CORPORATION OF INDIA

	Particular	2012-13	2013-14	2014-15	2015-16	Latest
		ACTUAL	ACTUAL	PROJECTED	PROJECTED	Bench marking Details available
	acity Utilisation (for each t separately)			up on 20 <sup>th</sup> Septe is 2012-13. As a		
Proc	luction (in Qty.)	the year 20 55 crore was	14-15 for a su s only sanctio	um of Rs.1131.64 ned in RE. The in	crores (BE), Rs. come generation	
Proc	luction (in Rs. Cr.)	implemente	d by SECI	ed on the scheme and consultancy ived on this accou	charges & bid	
SI. No		Profi	it & Loss Sta	tement Items		
1.	Sales Turnover excluding interest and other income (Operating Turnover)	Nil	367.20	2000.00	45000@	@ for excellent rating
2.	Interest and other income	81.49	242.35			
3.	EBITDA (Earnings Before Interest, Taxes, Depreciation, and Amortization)	(440.56)	(399.18)	100	2500@	@ for excellent rating
4.	Depreciation	3.61	16.97	40	90	
5.	Interest Expenses	Nil	Nil	Nil	Nil	
6	Profit Before Tax (3-4-5)	(444.17)	(416.15)	60	2410	
7.	Tax*	(32.52)	132.24	Nil	Nil*	
8.	Profit after Tax (6-7)	(476.69)	(284.56)	60	2410	
9.	Dividend Paid					
10.	Profit transferred to Statutory reserves					
11.	Profit Transferred to Balance Sheet (8-9-10)	(476.69)	(284.56)	60	2410	

### **Balance Sheet Items**

S. No.	Particular	2012-13	2013-14	2014-15 (P)	2015-16 (P)
1	Gross Block	99.15	183.08	250	550
2	Less: depreciation	3.63	20.56	61	151
3	Net block (1-2)	95.52	162.52	189	399
4	Share Capital of CPSE	2100	4200	11200	20400
5	Reserves & Surplus of CPSE	(233.13)	(709.84)	(934.39)	1476
6	Less: deferred revenue exp./ pre-acquisition loss				
7	Less: Profit & Loss A/c (Loss Figure)	(476.70)	(284.56)		
8	Net worth of CPSE (4+5+6+7)	1390.16	3205.61	10265.61	21876
9	Investments	-	-	5	500
10	Total Current assets	5851.54	8354.21	29373	33678
11	Total current liabilities & provision	4602.36	6578.33	26800	27000
12	Net Current assets (10-11)	1249.18	1775.88	2573	6678
13	Non-Current Liabilities	10.55	1576.66	156	256
14	Non-Current Assets **	56.01	2843.87	7655	14555
15	Capital employed (Net block + net current assets) (3+12)	1344.70	1938.40	2762	7077
16	Total long-term debt (loan funds)	Nil	Nil	Nil	Nil
17	Total Assets (3+9+10+14)	6003.06	11360.06	37222	49132
18	No of employees of CPSE	24	35	38	80
19	% of total resources mobilized from sources other than grant in aid of Government	15.50%	59.43%	100%	100%
20	EBITDA/Total employment	Nil	Nil	2.63 lakhs each	30 lakhs each

<sup>\*</sup> SECI being a section 25 Company, as of now, tax implication has not been considered.

\*\*Estimated Including Capital Work in Progress
(P) – Projected

### **SELF-DECLARATION/CERTIFICATION BY CPSE**

It is hereby certified that the targets and actual achievements in respect of financial parameters have been worked out as per MOU Guidelines by adopting the norms and definitions laid down in MOU Guidelines for the year 2015-16. In case, any deviation is found at the time of appraisal of performance, DPE is free to evaluate as per audited accounts as per MOU Guidelines. CPSE has no right of claim in this regard.

(Dr. Ashvini Kumar) Managing Director Solar Energy Corp. of India

### SELF-DECLARATION FOR COMPLIANCE OF DIRECTIVES OF GOVERNMENT & REGULATORS

It is hereby Certified that the CPSE has complied all the directives of government and requirements of regulators. In case, any deviation is found at the time of appraisal of performance, DPE is free to evaluate as per Guidelines, directives issued by the Government/Regulators. CPSE has no right of claim in this regard.

(Dr. Ashvini Kumar) Managing Director Solar Energy Corp. of India

SI. No	Particulars	Income (Rs. in Crores)
1	Income from rooftop scheme-service charges from developers/subsidy handling charges from MNRE	6.65
2	Project Management Consultancy assignments for CPSUs	75.60
3	Trading of Power	366.67
4	Subsidy Handling Charges/VGF handling charges/Bid process management fee	6.08
	Total Income	455.00
1	Employee Benefit Expenses	14.60
2	Administrative & Other Expenses	14.27
3	Project Management Consultancy expenditure*	37.80
4	Trading of Power	363.33
	Total Expenditure	430.00
	Excess of Income over Expenditure	25.00

<sup>\*</sup>Expenditure excludes Service tax and Income tax

<sup>\*</sup>SECI being a Section-25 company, therefore Income tax liability has not been considered